

PPP Capacity Building Using Country Comparisons of Best Practices for Problem Solving

Govindan Nair
Lead Economist
The World Bank Institute

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Outline

- Global PPP Capacity Building: Key Issues
 - The Role of Country Comparisons

N.B. This presentation draws from the on-going experience of three multilateral institutions –

WBI, ADBI, and IADB-MIF – in jointly developing a global PPP capacity building program which draws on cross-country experiences

Global PPP Capacity Building

- Challenges in comprehensive global PPP capacity building
 - Diversity of PPP audience
 - Balancing core PPP principles with country-focused PPP practice
 - Maintaining a PPP problem-solving focus

Audience Diversity

How to address needs of PPP professionals who differ along multiple dimensions

- **Perspective and Level of Seniority**
 - Strategic and policy making
 - Program management and policy execution
 - Technical and professional
- **Disciplinary**
 - General policy
 - Legal
 - Financial
 - Technical
 - Management
- **Spatial**
 - National vs. sub-national
- **Sectoral**

Balancing Core Principles vs. Country Focus

- There are core principles relevant to all countries
- Principles need to be adapted to specific country contexts and problems
- How to achieve this?

Maintaining a Problem Solving Focus

- Need to go beyond theory and research
- How to put experience and knowledge into practice
- Address actual problems encountered by practitioners

Placing Country Comparisons within a Comprehensive Approach

EMPIRICAL
("what" questions)

Content of a global PPP
Capacity Building Program

ANALYTICAL
("how" and "why"
questions)

NORMATIVE
"what should.."
questions

Role of Country Comparisons

- Two levels of comparison
 - Country (program level) comparisons
 - Project level comparisons
- Present areas of convergence (“common PPP practice”)
- Analyze episodes/areas of divergence

The Normative Aspect of PPP Capacity Building

- PPP professionals seek answers to normative questions (“what should.....”)
- Country comparisons can be used to help answer these questions and avoid an overly prescriptive approach
- Use of country comparisons in capacity building requires a high level of analysis and guidance to facilitators

Ongoing Cross-Country Initiatives

- Global PPP country program comparisons
- Global PPP project comparisons
- Global PPP benchmarking/performance indices

All of above is work in progress

THANK YOU!